M.COM. (MASTER OF COMMERCE)

First Year

S. No.	Subject	Max. Marks	Exam Hrs
1	Marketing Management	100	3
2	Financial Management	100	3
3	Business Environment	100	3
4	Advanced Cost Accounting	100	3
5	Advanced Statistics	100	3

Second Year

S. No.	Subject	Max. Marks	Exam Hrs
6	Investment Analysis And Portfolio	100	3
	Management		
7	Business Research Methods	100	3
8	Accounting For Managerial	100	3
	Decisions		
9	Banking Management	100	3
10	Computer Applications In Business	100	3

FIRST YEAR

Paper – I

MARKETING MANAGEMENT

UNIT I:

Introduction – Marketing Management and its evolution- Nature and scope of Marketing objective – Marketing process – Marketing function – Market Mix – Market Planning – Organizing – Market environment and market control and performance and its implementation.

UNIT II:

Buying decision – consumer behavior – Meaning Nature – Factors influencing consumer behavior – cultural, social etc – Buying decision process Market Segmentation.

UNIT III:

Production decisions – Product planning and policy for Old and New Product and its implementation product development – product life cycle, packaging.

UNIT IV:

Pricing Decision and Distribution Decisions – factors affecting price determination – pricing policies and strategies – Nature, functions, types of channels intermediaries – Channel Management.

UNIT V:

Promotional Decisions – Communication Process – Promotional Mix – Advertising – Other Tools and Techniques – Marketing Research and information.

Reference:

- 1. Philip Kotler Principles of Marketing
- 2. Doyle Marketing & Strategy
- 3. Ramasamy & Namanakumari Marketing Management

Paper – II

FINANCIAL MANAGEMENT

UNIT I:

Financial Management: Meaning, nature and scope of finance; Financial Goal – Profit Vs Wealth maximization; finance functions – investment, financing and dividend Decisions.

Capital Budgeting: Nature of Investment Decisions; investment evaluation criteria – net present value, internal rate of return. Profitability index, payback period, accounting rate of return. NPV and IRR comparison; capital rationing; risk analysis in capital budgeting.

UNIT II:

Cost of capital: Meaning and significance of cost of capital: calculation of cost of debt, preference capital, equity capital and retained earnings; combined cost of capital(weighted); cost of equity and CAPM.

Operating and financial Leverage: Measurement of leverages; effects of operating and financial leverage on profit; analyzing alternate financial plans; combined financial and operating Leverage.

UNIT III:

Capital Structure Theories: Traditional and M.M.Hypotheses – without taxes and with taxes; determining capital structure in practice.

Dividend Policies: Issues in Dividend Decisions, Walters Model, Gordon's model. M-M hypothesis, dividend and uncertainly, relevance of Dividend; Dividend policy in practice; Forms of dividends; stability in dividend policy; corporate dividend behavior.

UNIT IV:

Management of Working Capital: meaning, significance and types of working capital; calculating operating cycle period and estimation of working capital requirements; financing of working capital. Requirements; financing of working capital and norms of bank finance; sources of

working capital; Factoring Services; Various committee reports on bank finance; Dimensions of working capital Management.

UNIT V:

Management of cash, receivables and inventory.

Note:

Theory 80% and Problems 20%.

References:

- 1. Bhattacharya, Hrishikas: Working Capital Management: Strategies and Techniques, Prentice Hall, New Delhi.
- 2. Chandra, Prasanna: Financial Management, Tata McGraw hill, Delhi.
- 3. Pandey, I.M.: Financial Management, Vikas Publishing House, Delhi.

Paper - III

BUSINESS ENVIRONMENT

UNIT I:

Business Environment – Dynamic factors of environment – Importance of scanning the environment – Fundamental issues – Economic environment of business – Socio-cultural environment – Political / Legal environment – Cultural environment.

UNIT II:

Political Economy – Government and Business – Public control of business – Trends and structure of Indian economy – Socio-economic problems of India.

UNIT III:

Government Controls and Regulations – Regulating economic and industrial activities – Industrial Licensing Policy – Control of monopolies- Capital issue control – Government control over FDI and collaboration – Distribution and price control – New EXIM policy – Foreign exchange flow regulation – Technology transfer.

UNIT IV:

Monetary and Fiscal System – Banking and credit structure in India – Financial institution fiscal system – Theory and Practice.

UNIT V:

Economic Planning and Development – Government and Planning – India's tenth five year plan and structural reforms.

- 1. Mohinder Kumar Sharma, Business Environment in India.
- 2. Amarchand D.Government and Business.
- 3. Francis Cherunilam, Business and Government.
- 4. Maheswari & Gupta, Government, Business and Society.

Paper - IV

ADVANCED COST ACCOUNTING

UNIT I:

Cost Accounting: Concept, Importance and scope – Comparison financial accounts with cost accounts – Elements of cost Classification of costs – Cost sheet – Tender.

UNIT II:

Materials: Methods of Pricing: FIFO, LIFO and average cost methods – Cost Control: Importance Techniques and Losses.

OverHead: Primary and Secondary Distribution of OverHead.

UNIT III:

Process Costing: Process Accounts – Inter Process Profit – Equipment production – joint-Products and By Products.

UNIT IV:

Marginal Costing: Concept, advantages and Limitations – Problems on Decision – Making Break – Even Analysis- Differential Costing.

UNIT V:

Job Costing, Contract Costing Reconciliation of cost and financial profits - Integrated Accounts.

- 1.Cost Accounting Principles & Practice by Lall Nigam, B.M.K. Jain, J.C. Prentice Hall India (P) Ltd., New Delhi.
- 2. Cost Accounting by Iyengar. S.P. Sultan Chand & Sons, New Delhi.
- 3. Principles of Cost Accounting by Maheswari S.N.
- 4. Cost Accounting by Prasad N.K.

Paper - V

ADVANCED STATISTICS

UNIT I:

Probability – Classical – relative and subjective probability, Addition and Multiplication probability, Models, conditional probability and Bayes Theorem.

UNIT II:

Probability Distributions – Binomial, Poisson and Normal Distributions, Their Characteristics and applications. Sampling distributions and their characteristics.

UNIT III:

Non-Parametric tests: Chi square tests, sign tests, Wilcoxon signs – Rank tests – Wald – Wolfowitz tests Kruskal – Wallis test.

UNIT IV:

Statistical estimation and testing point and interval estimation of population mean, proportion and Variance; statistical testing – hypothesis and errors; sample size; Large and Small sampling tests – Z test, T test and F-Tests – Analysis of Variance.

UNIT V:

Multivariate Analysis – Multiple correlation – Multiple regression – CANONICAL correlation – Factor Analysis – Cluster Analysis – Conjoint Analysis – Discriminant analysis – Automatic Interaction Detector –SPSS.

Note:

* Problems 80% and theory 20%.

Reference:

- 1. Hoodai, R.P. Statistics for Business and Economics, Macmillan, New Delhi.
- 2. Gupta S.P., Statistical Methods, Sultan Chand & Sons, New Delhi.
- 3. Levin Richards and David S Rubin, Statistics for Managers, Prentice Ha

SECOND YEAR

Paper – VI

INVESTMENT ANALYSIS AND PORTFOLIO MANAGEMENT

UNIT I:

Investments: Nature and scope of investment analysis, elements of investment, avenues of investment, approaches to investment analysis; concept of return and risk: Security return and risk analysis, measurement of return and risk. Financial assets: types and their characteristics, sources of financial information.

UNIT II:

Security Markets: Primary and Secondary market, Primary Market Role, functions and methods of selling securities in primary Market; allotment Procedure; New financial instruments. Secondary Market: Role, importance, types of brokers, trading mechanism, listing of securities in stock exchanges, screen based trading; Depositary – role and need; Depositaries Act, 1996.

UNIT III:

Public Issue: SEBI guidelines on public issue, size of issue, pricing of issue, promoter's contribution, appointment of Merchant bankers, underwriters, broker, registrar and Managers bankers and allotments of shares.

UNIT IV:

Valuation of Securities: Bonds, Debentures, Preference shares, equity shares, fundamental analysis: Trends, indicators, indices and moving averages applied in technical analyses.

UNIT V:

Portfolio Analysis: Estimating rate of return and standard Deviation of portfolio. Effect of combining the securities; Markowitz Risk Return optimization; single Index Model or Market Model; Portfolio total risk, Portfolio Market risk and unique risk, simple Sharpe's optimization solution. Capital Market Theory: Capital Market Line, Security Market Line, Risk free lending and borrowings; factor models: Arbitrage pricing theory, two factor and multi factor models; principle of arbitrage, arbitrage portfolios.

- 1. Bhalla: Investment Analysis, S.Chand & Co., Delhi.
- 2. Donal E Fisher and Ronald J.Jorden: Security Analysis and Portfolio Management, Prentice Hall, New Delhi.
- 3. Gupta L.C: Stock Exchange Trading in India: Society for Capital Market Research and Development, Delhi.
- 4. Francis J.Clark: Management of Investments, McGraw Hill, New York.

Paper - VII

BUSINESS RESEARCH METHODS

UNIT I:

Meaning of Business Research – Types of Research – Descriptive, Exploratory, Empirical, Historical and case study. Identification, selection and formulation of Research problem - Research Design - Components of the Research Design.

UNIT II:

Census – Universe / Population – Sample – Sampling Techniques – Random and Non Random Sampling – Sampling frame – Size of the sample – Sampling and Non Sampling Errors.

UNIT III:

Collection of Data, Primary and Secondary Data – Tools of collection of Data – Questionnaire Personal Interview – Interview Schedule – Observation precautions to be taken while applying tools – Pilot study and protesting.

UNIT IV:

Analysis and interpretation of data – Hypothesis – Characteristics of a good hypothesis – formulation and testing of hypothesis – Methods of testing hypothesis –

Parametric and non parametric tests, tests of significance – 't' test – 'F' test – correlation, regression, sample partial and multiple – x^2 tests – Analysis of variance.

UNIT V:

Research Report – Types of reports – target audience – steps in drafting a research reports – contents of a research report – Title pages – Table contents – Body of the report – Appendices – Bibliography – Foot notes.

- 1. Research Methodology: Methods and Techniques C.R. Kothari, Wiley Eastern Ltd., New Delhi.
- 2. Research Methods in Commerce Amarchand D. Emerald Publishers, Chennai.
- 3. Thesis and Assignment writing Anderson J. Berry H. d. & Poole M. Wiley Eastern Limited, New Delhi.

Paper - VIII

ACCOUNTING FOR MANAGERIAL DECISIONS

UNIT I:

Management accounting: Concept, objectives nature, scope – A comparison between management accounting & financial accounting and Management Accounting and Cost Accounting.

UNIT II:

Budgeting : Concept – essentials of budgeting – Types of Budgets: Flexible, Purchase, Sales, Cash, Sales – Zero base Budgeting.

UNIT III:

Standard Costing & Variance Analysis: AS a Control – Technique – Difference Variances and its analysis – Relevance of Variance analysis to budgeting.

UNIT IV:

Analysis of Financial statements: Financial statements: Nature, Limitations – Analysis: Meaning – steps involved – parties interested – Techniques: Fund Flow, Cash Flow and Ratio Analysis.

UNIT V:

Reporting to Management: Objectives – needs – Types of Reports – modes of reporting – reporting at different levels of Management.

Note:

• 80% and 20% of the Marks are for problems and theory respectively.

- 1. Management accounting: Hingorani, Ramanathan & Grewal, Sultan Chand & Sons, New Delhi.
- 2. Cost Accounting: Principles & Practice –Lal, B.M.Jain, I.C. Pratice Hall of India (P) Ltd., New Delhi.
- 3. Principles of Management Accounting Manmohan and Goyal S.N.Sathitya Bhavan, Agra.

Paper - IX

BANKING MANAGEMENT

UNIT I:

Banking and other financial institutions in India; official regulations and control over banks and other financial institutions; Socio-economic environment and Socio obligations of banks in India; An overview of banks in India; An overview of monetary system in India.

UNIT II:

Alternative organizational structures of banks; Forms of banking -unit banking, group banking, chain banking, satellite and affiliate banking, and correspondence, banking; organizational structures of banks and relative advantages and dis-advantages.

UNIT III:

Management of liabilities; Management of assets; Expenditure control and profitability. Process of bank management; planning: organizing co-ordination: motivation: control.

UNIT IV:

Organizational structures of commercial banks in India: department setup; delegation of authority. Internal control and information system.

Manpower planning: employee selection; Appraisal and promotion. Banking education, training and research.

UNIT V:

Branch location, policies and decisions . management of rural branches. Recent developments and current issues: problems in bank management in India.

- 1. Desai, Vasant: Principles of Bank Management, Himalaya Publishing House, Delhi.
- 2. Reed, E.W. Commercial Bank Management. Harper and Row Publishers, New York.
- 3. Sudha Rao. P. Principles and Practice of Bank Management, Himalaya Publishing House, Delhi.

Paper - X

COMPUTER APPLICATIONS IN BUSINESS

UNIT I:

Computer Hardware: Computer system as Information Processing system; computer system Differences - types of computer systems, hardware options - CPU, Input devices, Output Devices, Storage Devices, Communication Devices, configuration of hardware devices and their applications.

UNIT II:

Modern Information Technology: Basic idea of Local Area Networks (LAN) and Wide Area Networks (WAN); e-Mail: Internet Technologies, access devices, concept of a World Wide Web and Internet browsing.

UNIT III:

Word Processing: Introduction and Working with MS-WORD in MS-Office, Word Basic Commands, Formatting – Text and Documents; Sorting and tables; working with graphics; introduction to Mail Merge.

UNIT IV:

Spread Sheets: Working with EXCEL – formatting, functions, chart features; working with graphics in EXCEL; using worksheets, as database in accounting, marketing, finance and personnel areas.

Presentation with Power Point: Power Point basics, creating presentations the easy way; working with graphics in Power Point; show time, sound effects and animation effects.

UNIT V:

Introduction to Accounting Packages: Preparations of vouchers, invoice and salary statements; maintenance of inventory records; maintenance of accounting books and final accounts; financial reports generation. Practical knowledge on Wings Accounting and Wings Trade (Softwares) and Tally.

Note:

*. Theory and Practical – No exam for practical.

- 1. Date, C.J.: AN Introduction to Data base systems, Addison Wesley, Massachusetts.
- **2.** Dienes. Sheila S: Micro Soft Office, Professional for Windows 95; Instant Reference: BPB Publication, New Delhi.
- 3. O' Brian. J.A.: Management Information Systems, Tata McGraw Hill, New Delhi.
- 4. Ullman, J.O: Principles of Data Base Systems, Galgotia Publications, New Delhi.